



Office of Policy and Budgetary Affairs

MEMORANDUM

TO: Honorable Chairman Jose "Pepe" Diaz
and Members, Board of County Commissioners

DATE: September 22, 2021

FROM: Jennifer Moon, Chief 
Office of Policy and Budgetary Affairs

SUBJECT: Preliminary Information for
Second Budget Hearing

This memorandum serves to provide a preliminary analysis of Mayor Levine Cava's September 21, 2021 memorandum titled "Information for the Second Budget Hearing – FY 2021-22 Proposed Budget," referred to as the "Second Change Memo." A follow-up memorandum will be provided to the Board after the September 23, 2021 Sunshine Meeting on Budget Priorities, as the Second Change Memo indicates that options for the fee changes for the Water and Sewer Department will be provided at that time.

Enhanced County and District Program Fund (ECDP)

At the first budget hearing, additional revenues were identified in the General Fund, allocated to the ECDP and then used to fund various allocations to community-based organizations (CBOs), programs and events and the cost-of-living-adjustments (COLAs) currently being negotiated with the various collective bargaining units. Subsequent to the first budget hearing, the Office of Policy and Budgetary Affairs (OPBA) worked with the Office of Management and Budget (OMB) to more accurately estimate the impact of the COLAs on the General Fund, freeing up \$5.674 million in the ECDP.

The Second Change Memo allocates this additional funding as follows:

General Fund (\$ in 000's)

Sources

Enhanced County and District Program \$ 5,674

Uses

| | |
|---|-----------------|
| Communication and Customer Experience | \$ 95 |
| Cultural Affairs - Larcenia Bullard | 258 |
| OMB - Grants Coordination | 355 |
| RER - Housing Advocate additional staff | 160 |
| Homestead Speedway In-kind | 500 |
| CBO - Miami Military Museum | 800 |
| CBO - Little Haiti Optimist Club, Inc. | 50 |
| Transfer to Emergency Contingency Reserve | <u>3,456</u> |
| | <u>\$ 5,674</u> |

One of the allocations from the ECDP is a transfer (\$3.456 million) to the Emergency Contingency Reserve (ECR) in preparation for the establishment of voter approved Constitutional Officers in 2025. Section 2-1799 of the County Code states that *“(m)oneys from these funds may be utilized upon a favorable recommendation of the Mayor and of the Commission Committee having oversight of the budget and a two-thirds (2/3) vote of the Board members in office. A plan for replenishing the reserve within seven (7) years of accessing such funding must be adopted at the time of approval.”* Allocating funds from the ECDP into a reserve that is not the ECR may provide the Board with more suitable flexibility in preparation for the voter approved Constitutional Officers.

American Rescue Plan Act

At the first budget hearing, the entirety of the American Rescue Plan Act (ARPA) funding (\$527.734 million) was allocated to replace revenues and support County operations. The schedule included in the Operating Budget Appropriations Schedules reflects \$47.825 million that will be used to replace revenues in FY 2020-21 in the Solid Waste Management, Finance and Internal Services departments and the Convention Development Tax Fund. For FY 2021-22, an additional \$51.56 million will be utilized for those activities, as well as \$428.349 million that will be used to replace revenues and fund public safety expenditures in the Countywide and Unincorporated Municipal Services Area (UMSA) general funds. This change in the application of ARPA funds released an equivalent amount of general fund revenues that were allocated to the Non-Departmental section of the General Fund budget to fund the activities approved in Resolution R-777-21 (\$206 million), as well as \$119.048 million that will be used to fund public safety expenditures in FY 2022-23.

The Second Change Memo reallocates the funding within the categories approved in R-777-21. From the \$121 million allocated for infrastructure projects, \$5 million is now set aside for neighborhood infrastructure projects in UMSA. The remaining \$116 million will be available to provide match funding for federal and state grants to support septic to sewer conversion projects.

The \$59 million for Economic and Social Impact Projects is also reallocated to various projects and programs, as delineated in Attachment B to the Second Change Memo and listed on the next page. For the Board’s convenience, we have indicated which allocations support recurring programs. The Administration has advised that these are intended to be one-time grants. Should a determination be made that this funding will become recurring, there will be an impact on the Five-Year Financial Forecast.

Honorable Chairman Jose “Pepe” Diaz,
and Members Board of County Commissioners
Page 3

General Fund - Economic and Social Impact Programs (\$ in 000's)

| <i>Sources</i> | | <i>Uses</i> | |
|--|------------------|---|-------------------------------|
| N/D - Economic and Social Impact Program | <u>\$ 59,000</u> | Affordable Housing | |
| | | Carver Theatre Affordable Housing Project | \$ 5,000 |
| | | AGAPE Network | 3,000 |
| | | Helen Sawyer Assisted Living Facility | 1,257 ^r |
| | | Future Affordable Housing Projects | 3,800 |
| | | Mental Health | |
| | | Mental Health Diversion Facility | 10,000 ^r |
| | | Mental Health and Wellness Program and Teen Talk | 500 ^r |
| | | Public Safety and Violence Prevention | |
| | | Future Violence Prevention Program | 8,943 ^r |
| | | Citizens Crimewatch of Miami-Dade County Inc. | 150 ^r |
| | | Ladies Empowerment and Action Program (LEAP), Inc. | 200 ^r |
| | | Transition, Inc. | 300 ^r |
| | | Neighborhood Infrastructure and Revitalization | |
| | | Dade Heritage Trust | 1,000 |
| | | DTPW - Underline Wi-Fi Project | 800 |
| | | PROS - Wi-Fi Systemwide Project | 800 |
| | | NW 18th Avenue Capital Improvements | 3,000 |
| | | PROS - Sargassum Composting | 1,000 |
| | | CAHSD - Weatherization Assistance Program | 4,000 ^r |
| | | Social Services | |
| | | Friendship Circle of Miami, Inc. | 300 ^r |
| | | UM CARD - Autism and Related Disabilities | 50 ^r |
| | | Jewish Community Services of South Florida, Inc. | 500 ^r |
| | | Mexican American Council, Inc. | 200 ^r |
| | | St. Peter's Community Development Corporation | 100 ^r |
| | | Center for Haitian Studies, Inc | 500 ^r |
| | | Workforce and Business Support | |
| | | CAMACOL | 200 ^r |
| | | Workforce Development Training | 5,000 ^r |
| | | Business Innovation Start Up Grant Program | 1,000 ^r |
| | | South Florida Pioneer Museum, Inc. | 1,500 ^r |
| | | Haitian-American Chamber of Commerce (business incubator) | 600 |
| | | Cultural Programs | |
| | | North Dade Cultural Arts Center | 5,000 |
| | | Miami-Dade North Arts and Humanities Foundation, Inc | 100 ^r |
| | | Pre-Art Basel Programming to be allocated | 100 ^r |
| | | Miami Museum of Contemporary Arts of the African Diaspora | 100 ^r |
| | | | <u>\$ 59,000</u> |
| | | ^r Indicates Recurring | |
| | | <i>Total Recurring Expenditures</i> | <u>\$ 35,000</u> ^r |

Other Adjustments

The Second Change Memo assigns an additional unit to Station 17 which serves Virginia Gardens and UMSA, funded by Miami-Dade Fire Rescue reserves (\$500,000) and adding 13 positions to staff the unit. This unit is in addition to the three additional units initially identified in the Proposed Budget.

The allocation made as part of the actions taken at the First Budget Hearing to allocate \$1 million for services for people pursuing Temporary Protective Status (TPS) has been allocated in the Second Change Memo to two organizations: Hispanic Unity of Florida (\$500,000) and Haitian Neighborhood Center Sant La, Inc. (\$500,000).

Allocations Requiring Future Board Action

In order to contract for the following allocations or appropriations, further BCC action will be required either because a specific entity is not identified, or projects have not been specified.

Allocations Requiring Future BCC Action (\$ in 000's)

| | | | |
|--|----|---------|--------|
| Septic to Sewer Conversion Projects | \$ | 116,000 | page 4 |
| UMSA Neighborhood Infrastructure Projects | | 5,000 | page 4 |
| Future Affordable Housing Projects | | 3,800 | page 5 |
| Mental Health Diversion Program | | 10,000 | page 5 |
| Future Violence Prevention Program | | 8,943 | page 6 |
| WiFi in Underserved Parks | | 800 | page 6 |
| NW 18th Av Revitalization | | 3,000 | page 6 |
| Pre-Art Basel Programming | | 100 | page 8 |
| Business Innovation Start Up Grant Program | | 1,000 | page 8 |
| Workforce Development Training | | 5,000 | page 8 |
| North Dade Cultural Center | | 5,000 | page 8 |

Projected Revenues

With the submission of the Second Change Memo, approximately \$12 million projected by OPBA as part of our budgetary analysis has not been appropriated. The BCC may wish to allocate that funding to either specific programs or projects or to reserves to prepare for unanticipated service needs.

Once again, we appreciate the time staff from OMB spent with us to discuss this information. Flexibility still exists for Board members to ensure community priorities are addressed. Should you have additional questions or want further clarification or information, please feel free to contact me.

- C: Honorable Daniella Levine Cava, Mayor
 Geri Bonzon-Keenan, County Attorney
 Gerald Sanchez, First Assistant County Attorney
 Jess McCarty, Executive Assistant County Attorney
 Edward Marquez, Chief Financial Officer/Finance Director
 David Clodfelter, Director, Office of Management and Budget
 Yinka Majekodunmi, Commission Auditor
 Melissa Adames, Clerk of the Board