

Office of Policy and Budgetary Affairs

MEMORANDUM

то:	Honorable Chairman Jose "Pepe" Diaz and Members, Board of County Commissioners	DATE:	September 22, 2021
FROM:	Jennifer Moon, Chief Margue Office of Policy and Budgetary Affairs	SUBJECT:	Preliminary Information for Second Budget Hearing

This memorandum serves to provide a preliminary analysis of Mayor Levine Cava's September 21, 2021 memorandum titled "Information for the Second Budget Hearing – FY 2021-22 Proposed Budget," referred to as the "Second Change Memo." A follow-up memorandum will be provided to the Board after the September 23, 2021 Sunshine Meeting on Budget Priorities, as the Second Change Memo indicates that options for the fee changes for the Water and Sewer Department will provided at that time.

Enhanced County and District Program Fund (ECDP)

At the first budget hearing, additional revenues were identified in the General Fund, allocated to the ECDP and then used to fund various allocations to community-based organizations (CBOs), programs and events and the cost-of-living-adjustments (COLAs) currently being negotiated with the various collective bargaining units. Subsequent to the first budget hearing, the Office of Policy and Budgetary Affairs (OPBA) worked with the Office of Management and Budget (OMB) to more accurately estimate the impact of the COLAs on the General Fund, freeing up \$5.674 million in the ECDP.

The Second Change Memo allocates this additional funding as follows:

General Fund (\$ in 000's)				
Sources		Uses		
Enhanced County and District Program	<u>\$ </u>	Communication and Customer Experience	\$	95
		Cultural Affairs - Larcenia Bullard		258
		OMB - Grants Coordination		355
		RER - Housing Advocate additional staff		160
		Homestead Speedway In-kind		500
		CBO - Miami Military Museum		800
		CBO - Little Haiti Optimist Club, Inc.		50
		Transfer to Emergency Contingency Reserve		3,456
			Ś	5.674

One of the allocations from the ECDP is a transfer (\$3.456 million) to the Emergency Contingency Reserve (ECR) in preparation for the establishment of voter approved Constitutional Officers in 2025. Section 2-1799 of the County Code states that "(m)oneys from these funds may be utilized upon a favorable recommendation of the Mayor and of the Commission Committee having oversight of the budget and a two-thirds (2/3) vote of the Board members in office. A plan for replenishing the reserve within seven (7) years of accessing such funding must be adopted at the time of approval." Allocating funds from the ECDP into a reserve that is not the ECR may provide the Board with more suitable flexibility in preparation for the voter approved Constitutional Officers.

American Rescue Plan Act

At the first budget hearing, the entirety of the American Rescue Plan Act (ARPA) funding (\$527.734 million) was allocated to replace revenues and support County operations. The schedule included in the Operating Budget Appropriations Schedules reflects \$47.825 million that will be used to replace revenues in FY 2020-21 in the Solid Waste Management, Finance and Internal Services departments and the Convention Development Tax Fund. For FY 2021-22, an additional \$51.56 million will be utilized for those activities, as well as \$428.349 million that will be used to replace revenues and fund public safety expenditures in the Countywide and Unincorporated Municipal Services Area (UMSA) general funds. This change in the application of ARPA funds released an equivalent amount of general fund revenues that were allocated to the Non-Departmental section of the General Fund budget to fund the activities approved in Resolution R-777-21 (\$206 million), as well as \$119.048 million that will be used to fund public safety expenditures in FY 2022-23.

The Second Change Memo reallocates the funding within the categories approved in R-777-21. From the \$121 million allocated for infrastructure projects, \$5 million is now set aside for neighborhood infrastructure projects in UMSA. The remaining \$116 million will be available to provide match funding for federal and state grants to support septic to sewer conversion projects.

The \$59 million for Economic and Social Impact Projects is also reallocated to various projects and programs, as delineated in Attachment B to the Second Change Memo and listed on the next page. For the Board's convenience, we have indicated which allocations support recurring programs. The Administration has advised that these are intended to be one-time grants. Should a determination be made that this funding will become recurring, there will be an impact on the Five-Year Financial Forecast.

General Fund - Economic and Social Impact Programs (\$ in	000's)	
Sources	Uses	
N/D - Economic and Social Impact Program <u>\$ 59,(</u>		
	Carver Theatre Affordable Housing Project	\$ 5,000
	AGAPE Network	3,000
	Helen Sawyer Assisted Living Facility	1,257 r
	Future Affordable Housing Projects Mental Health	3,800
	Mental Health Diversion Facility	10,000 r
	Mental Health and Wellness Program and Teen Talk	500 r
	Public Safety and Violence Prevention	500
	Future Violence Prevention Program	8,943 ^r
	Citizens Crimewatch of Miami-Dade County Inc.	150 r
	Ladies Empowerment and Action Program (LEAP), Inc.	200 ^r
	Transition, Inc.	300 ^r
	Neighborhood Infrastructure and Revitalization	
	Dade Heritage Trust	1,000
	DTPW - Underline Wi-Fi Project	800
	PROS - Wi-Fi Systemwide Project	800
	NW 18th Avenue Capital Improvements	3,000
	PROS - Sargassum Composting	1,000
	CAHSD - Weatherization Assistance Program	4,000 ^r
	Social Services	
	Friendship Circle of Miami, Inc.	300 ^r
	UM CARD - Autism and Related Disabilities	50 ^r
	Jewish Community Services of South Florida, Inc.	500 ^r
	Mexican American Council, Inc.	200 ^r
	St. Peter's Community Development Corporation	100 ^r
	Center for Haitian Studies, Inc	500 ^r
	Workforce and Business Support	
	CAMACOL	200 ^r
	Workforce Development Training	5,000 ^r
	Business Innovation Start Up Grant Program	1,000 ^r
	South Florida Pioneer Museum, Inc.	1,500 ^r
	Haitian-American Chamber of Commerce (business incubator)	600
	· · · ·	000
	Cultural Programs	F 000
	North Dade Cultural Arts Center	5,000
	Miami-Dade North Arts and Humanities Foundation, Inc	100 '
	Pre-Art Basel Programming to be allocated	100 '
	Miami Museum of Contemporary Arts of the African Diaspora	100 '
		<u>\$ </u>
	^r Indicates Recurring	
	Total Recurring Expenditures	<u>\$ 35,000</u> r

Other Adjustments

The Second Change Memo assigns an additional unit to Station 17 which serves Virginia Gardens and UMSA, funded by Miami-Dade Fire Rescue reserves (\$500,000) and adding 13 positions to staff the unit. This unit is in addition to the three additional units initially identified in the Proposed Budget.

The allocation made as part of the actions taken at the First Budget Hearing to allocate \$1 million for services for people pursuing Temporary Protective Status (TPS) has been allocated in the Second Change Memo to two organizations: Hispanic Unity of Florida (\$500,000) and Haitian Neighborhood Center Sant La, Inc. (\$500,000).

Personnel Adjustments

The Second Change Memo adds 20 additional positions and makes amendments to the Pay Plan to grant the two (2) percent bonus and three (3) percent COLA available to non-bargaining employees beginning October 1, 2021 and for employees represented by bargaining units upon ratification of new contracts. The Administration also recognizes the importance of civilian employees to the operations of MDPD and indicates that critical positions will continue to be filled; there is no budget change associated with this statement.

Capital Budget

As requested at the First Budget Hearing, the Administration delineated the SW 87th Avenue Bridge over the Cutler Drain Canal C-100 as project number #2000002214, created an unfunded project identifying the need for new marina facilities in Miami-Dade County (\$90 million, #2000002194) and defunded the Miami Springs pedestrian bridge project (#2000001594). The Second Change Memo states that defunding the Miami Springs pedestrian bridge will redirect previously allocated People's Transportation Plan (PTP) Surtax funds to the Strategic Area Rapid Transit Plan (SMART) Phase 1. The administration has indicated that the funds may be further redirected at the Second Budget Hearing.

The Shore Power project at the Port of Miami was adjusted to increase the spending authority in FY 2021-22 without increasing the total project cost. The Countywide Infrastructure Investment Program (CIIP) is identified as a potential source for expansion of surveillance equipment in parks and addressing the renovation work that needs to be done at the Miami-Dade Police Department Hammocks District station, but specific figures were not included to indicate how much would be spent on these projects. Information regarding the project schedule and scope of work is included for The Ludlam Trail project, but funding was not moved up to FY 2021-22 to begin work.

The Board approved the creation of a project entitled, "Redevelopment of Public and Affordable Housing" (#2000002154). The project to be reflected in the Adopted Budget Book is as shown below. To date, the specific sites and projects have not been identified.

REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING PROGRAM #: 2000002154 DESCRIPTION: Redevelop of Public and Affordable Housing in various public housing and affordable housing sites including those under the Rental Assistance Demonstration program to include but not limited to Well Spring Apartments, Palm Tower/Court, Annie Coleman 14, Helen Sawyer, Serenity Gove, Harry Cain, Southside/School Housing Apartments/Phyl Wheatty, Elizabeth Virrick Prove Redevelopment, Homestead Gardens and Arthur Mays/Naranja										
LOCATION:	Various Sites Various Sites					Countywide Countywide				
REVENUE SCHEDULE: Affordable Housing Trust		PRIOR 0	FY 2021-22 26,000	FY 2022-23 0	FY 2023-24 0	FY 2024-25 0	FY 2025-26	FY 2026-27 0	FUTURE 0	TOTAL 26,000
TOTAL REVENUES:		0	26,000	0	0	0	0	0	0	26,000
EXPENDITURE SCI	HEDULE:	PRIOR	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FUTURE	TOTAL
Construction	1950	0	13,625	12,375	0	0	0	0	0	26,000
TOTAL EXPENDITU	JRES:	0	13,625	12,375	0	0	0	0	0	26,000

Allocations Requiring Future Board Action

In order to contract for the following allocations or appropriations, further BCC action will be required either because a specific entity is not identified, or projects have not been specified.

Allocations Requiring Future BCC Action (\$ in 000's)

Septic to Sewer Conversion Projects	\$ 116,000	page 4
UMSA Neighborhood Infrastructure Projects	5,000	page 4
Future Affordable Housing Projects	3,800	page 5
Mental Health Diversion Program	10,000	page 5
Future Violence Prevention Program	8,943	page 6
WiFi in Underserved Parks	800	page 6
NW 18th Av Revitalization	3,000	page 6
Pre-Art Basel Programming	100	page 8
Business Innovation Start Up Grant Program	1,000	page 8
Workforce Development Training	5,000	page 8
North Dade Cultural Center	5,000	page 8

Projected Revenues

With the submission of the Second Change Memo, approximately \$12 million projected by OPBA as part of our budgetary analysis has not been appropriated. The BCC may wish to allocate that funding to either specific programs or projects or to reserves to prepare for unanticipated service needs.

Once again, we appreciate the time staff from OMB spent with us to discuss this information. Flexibility still exists for Board members to ensure community priorities are addressed. Should you have additional questions or want further clarification or information, please feel free to contact me.

C: Honorable Daniella Levine Cava, Mayor Geri Bonzon-Keenan, County Attorney Gerald Sanchez, First Assistant County Attorney Jess McCarty, Executive Assistant County Attorney Edward Marquez, Chief Financial Officer/Finance Director David Clodfelter, Director, Office of Management and Budget Yinka Majekodunmi, Commission Auditor Melissa Adames, Clerk of the Board