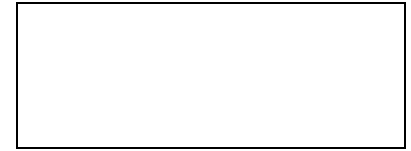


# Memorandum



**Date:** September 28, 2021

**To:** Honorable Chairman Jose “Pepe” Diaz  
and Members, Board of County Commissioners



**From:** Daniella Levine Cava  
Mayor

A handwritten signature in blue ink that reads "Daniella Levine Cava".

**Subject:** Supplement - Information for Second Budget Hearing – FY 2021-22 Proposed Budget

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This supplement has been prepared to accompany Information for the Second Budget Hearing Fiscal Year (FY) 2021-22 Budget memorandum (“Second Hearing Memorandum”). Included are changes to the Miami-Dade Rescue Plan, technical adjustments to the ordinances and additional information to respond to the questions raised by the Board.

## **Miami-Dade Rescue Plan**

I recommend the following adjustments to the Miami-Dade Rescue Plan:

### *Infrastructure Projects Program*

- Allocate \$5 million from the Rescue Plan Infrastructure Projects Program to the Ludlam Trail Program #939080, amending the capital program to include funding to advance this historic project. The project will be amended to include the additional funding for a total project cost of \$129.015 million.
- Allocate \$2.1 million from the Rescue Plan Infrastructure Projects Program for the expansion and restructuring of City of Sweetwater Parks. A grant agreement will be developed with the City of Sweetwater and administered by the Office of Management & Budget.
- Allocate \$1 million from the Rescue Plan Infrastructure Projects Program to the Criminal Justice Information System (CJIS) project #2000000954 to provide funding to scan historical documentation that was not part of the original project. The project will be amended to include the additional funding for a total project cost of \$56.545 million.

### *Economic and Social Impact Projects Program*

Reduce the \$3.8 million of future affordable housing projects recommended for allocation in the Second Hearing Memorandum by \$845,000 for a new total of \$2,955,000 (which total includes the rescission of the \$100,000 recommended allocation to the Miami Museum of Contemporary Art of the African Diaspora as detailed below) to:

- Provide a grant in the amount of \$200,000 to the South Florida Society for the Prevention of Cruelty to Animals (South Florida SPCA). The South Florida SPCA rescues and rehabilitates horses and other livestock in Miami-Dade County. The County is responsible for the care of these animals. The contract between South Florida SPCA and the County for the care of large animals is administered through the Animal Services Department and the Department budget will be amended to include the additional funding.
- Provide funding in the amount of \$400,000 for cultural programs at the Father Gerard Jean-Juste Community Center at Oak Grove Park that will be administered by the Cultural Affairs Department. The Cultural Affairs budget will be amended to include this funding.
- Provide an additional \$100,000 grant (for a total grant of \$700,000) to the Haitian American Chamber of Commerce of Florida to administer activities related to Haitian Heritage Month activities.
- Provide a grant in the amount of \$150,000 to the Greater Miami Chamber of Commerce to advocate for and support new businesses.
- Increase the funding and provide a grant in the amount of \$70,000 to the Hispanic Coalition for services currently provided through the Community Based Organizations funding.
- Provide a grant in the amount of \$25,000 to A Reflection of Me, Inc. for cultural programming.

Attachment A outlines the changes to the Miami-Dade Rescue Plan.

### **Technical Adjustments**

The following adjustments should be made to the Second Hearing Memorandum:

- On pages 7-8, \$5 million was recommended for allocation to workforce development training for rapid credentialing in emerging technology occupations, and an amendment is required that names Miami Dade College as the recipient of the grant funds for the program. A philanthropic partner has pledged to match these funds up to \$5 million.
- On page 8, \$100,000 was recommended for allocation to support pre-Art Basel programming. An amendment is required that names My Urban Contemporary Experience Inc. (MUCE) as the recipient of the pre-Art Basel event allocation.
- On page 8, a recommendation was made to allocate \$5 million for the construction of a North Dade Cultural Center. I would like to identify the Miami Gardens Community Redevelopment Agency as the recipient of these grant funds, and further recommend that the reference in the memorandum that a plan be developed and presented to the Board be deleted.

- On page 8, a recommendation was made to allocate \$100,000 to the Miami Museum of Contemporary Art of the African Diaspora (MoCAAD), and as this organization is being funded for the same program under its other foundation name of Miami Dade North Arts & Humanities Foundation Inc., an amendment is required that rescinds this recommendation for funding to MoCAAD and instead be used to fund the Economic and Social Impact Projects Program of the Miami-Dade Rescue Plan.
- On page 9, a section was included detailing certain capital budget adjustments. The first subsection for the Transportation and Public Works Department advised this Board that the Miami Springs pedestrian bridge project number 2000001594 would be removed from the Proposed Budget and capital program and that the funds totaling \$2.875 million in People’s Transportation Plan (PTP) bond funding (\$575,000) and FTA 5307 urbanized formula grant funds (\$2.3 million) would be reallocated to capital program #672670 – Strategic Area Rapid Transit Plan (SMART) Phase 1. Instead, I recommend transferring the revenue and expenditure authority from Program #2000001594 into Program #2000000326 Federally Funded Projects (Site 3000642). This will allow project expenditures to occur in FY 2021-22 after the TPO Plan and FTA Grant have been amended. The project schedule is attached in Attachment B.
- On page 10, under the subheading titled “Parks, Recreation and Open Spaces” relating to Ludlam Trail, an incorrect date for the ceremonial groundbreaking was included. I am pleased to announce an estimated ceremonial groundbreaking date of October 2021.
- On page 11, under the subsection titled “Consequences of Not Adjusting Rates” relating to the Water and Sewer Department fees, the third bullet point of the subsection should be corrected to provide that the average investment into the Replacement and Renewal fund is \$95 million.
- On page 15, the reference to “lift this moratorium” should be replaced with “waive this moratorium.”

### **Ordinance Adjustments**

#### Item H

- On page 343, Board of County Commissioners (Fund G3027-G3044) under Expenditures, the first line should be amended to include District 6 so that it reads as follows: “Board of County Commissioners Reserves (Districts 1-4, 6, 8, and 10-13).”
- On page 346, Board of County Commissioners schedule, the Fund number should be corrected to read Fund G3075.

- The attached schedule to transfer the funding from the Countywide Hex Mitigation Reserve Fund to the Countywide General Fund was inadvertently omitted and should be included on page 390 (Attachment C).

### **Reserves**

In the sunshine meeting on September 23<sup>rd</sup>, several commissioners expressed concerns related to preparation for the establishment of the five voter-approved constitutional offices. These offices are the Clerk of the Courts, Property Appraiser, Tax Collector, Sheriff and Elections Supervisor. As a result, I am also recommending that the transfer of \$3.456 million to the Emergency Contingency Reserve that was mentioned in The Second Budget Hearing Memo on page 3, be transferred to the Constitutional Officers Reserve. In preparation for any additional expenditures that the establishment of these offices may cause, I am also recommending the creation of the Constitutional Officers Reserve in the General Fund that will be funded with any unanticipated carryover that is realized after the closing of each fiscal year, net of any transfer that is required to the Affordable Housing Trust Fund, as mentioned in the report released by the Office of Policy and Budgetary Affairs dated September 26, 2021. This amount is not determined until preliminary close out activities are finalized but is estimated to be approximately \$7.6 million.

### **Additional Information**

#### *Water and Sewer Rates*

At the First Budget Hearing on September 14, 2021, the Board requested options for the Water and Sewer rates being proposed. On September 23, 2021, the Board held a sunshine meeting where the Water and Sewer rates were discussed and we presented repayment and rate options as directed. The options discussed at the meeting are included in the document attached (Attachment D).

#### *Parks, Recreation and Open Spaces (PROS)*

Westwind Lakes Park community center expansion project site (Project #20000001275) is estimated to cost \$2.6 million and was originally scheduled to begin in FY 2022-23. While the project is currently under the planning and development stage, PROS will make efforts to begin the project in FY 2021-22, and if required will bring back an adjustment to the capital program to reflect any necessary expenditure authority as a result.

#### *Department of Transportation and Public Works (DTPW)*

DTPW will continue to enhance NEAT Team services in UMSA by adding one vehicle and recruiting for the existing eight vacancies in the section, to improve aesthetics and reduce illegal dumping in the unincorporated area of the County. These actions will have no budgetary impact.

*Department of Solid Waste Management*

The Solid Waste Department will address illegal dumping in the Solid Waste Service Area by evaluating areas that would benefit most from installing additional surveillance cameras. These actions will have no budgetary impact.

*SMART Plan*

Planning, Design and Engineering studies are included in the SMART Plan for all Transit corridors in the proposed budget. Based on project readiness, item/s will be taken to the Board for review and approval of the next phase and funding for each corridor.

## ATTACHMENT A

### Infrastructure Projects Programs (\$121 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 121,000,000.00	\$ -	\$ 121,000,000.00
Neighborhood Improvement Projects	\$ -	\$ (5,000,000.00)	\$ 116,000,000.00
Ludlam Trail Project		\$ (5,000,000.00)	\$ 111,000,000.00
City of Sweetwater Parks Expansion and Restructuring		\$ (2,100,000.00)	\$ 108,900,000.00
Criminal Justice Information System (CJIS) Project #2000000954 Document Scanning		\$ (1,000,000.00)	\$ 107,900,000.00
Future Septic to Sewer/Infrastructure Project Programs		\$ (107,900,000.00)	\$ -

### District Designated (\$26 million)

Programs	Deposit (+)	Allocation (-)	Balance
District 1 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 2 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 3 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 4 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 5 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 6 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 7 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 8 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 9 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 10 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 11 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 12 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 13 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00

### Economic and Social Impact Projects (\$59 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 59,000,000.00	\$ -	\$ 59,000,000.00
AGAPE Network		\$ (3,000,000.00)	\$ 56,000,000.00
Sargassum Disposal Alternatives		\$ (1,000,000.00)	\$ 55,000,000.00
Friendship Circle of Miami		\$ (300,000.00)	\$ 54,700,000.00
University of Miami for Autism and Related Disabilities (UM CARD)		\$ (50,000.00)	\$ 54,650,000.00
Mental Health Diversion Facility & Related Mental Health Services		\$ (10,000,000.00)	\$ 44,650,000.00
CAMACOL		\$ (200,000.00)	\$ 44,450,000.00
Affordable Housing Units at Carver Theatre		\$ (5,000,000.00)	\$ 39,450,000.00
NW 18th Avenue Revitalization		\$ (3,000,000.00)	\$ 36,450,000.00
Underline Wi-Fi		\$ (800,000.00)	\$ 35,650,000.00
WiFi in Parks		\$ (800,000.00)	\$ 34,850,000.00
Helen Sawyer Assisted Living Facility		\$ (1,257,000.00)	\$ 33,593,000.00
BIZUP - Business Innovation Start Up Grant program		\$ (1,000,000.00)	\$ 32,593,000.00
Ladies Empowerment and Action Plan (LEAP)		\$ (200,000.00)	\$ 32,393,000.00
Mexican American Council		\$ (200,000.00)	\$ 32,193,000.00
Saint Peter's Community Development Corporation		\$ (100,000.00)	\$ 32,093,000.00
Dade Heritage Trust		\$ (1,000,000.00)	\$ 31,093,000.00
North Dade Cultural Center (Grantee Miami Gardens CRA)		\$ (5,000,000.00)	\$ 26,093,000.00
COVID Mental Health and Wellness Program and Teen Talk		\$ (500,000.00)	\$ 25,593,000.00
Citizens Crimewatch of Miami-Dade		\$ (150,000.00)	\$ 25,443,000.00
Miami Dade North Arts & Humanities Foundation Inc.		\$ (100,000.00)	\$ 25,343,000.00
My Urban Contemporary Experience Inc. (MUCE) Grantee Pre-Art Basel Event		\$ (100,000.00)	\$ 25,243,000.00
Center for the Haitian Studies		\$ (500,000.00)	\$ 24,743,000.00
Transitions Inc.		\$ (300,000.00)	\$ 24,443,000.00
Jewish Community Services of South Florida		\$ (500,000.00)	\$ 23,943,000.00
Redland Farmlife School		\$ (1,500,000.00)	\$ 22,443,000.00
Workforce Development Training (Grantee Miami Dade College)		\$ (5,000,000.00)	\$ 17,443,000.00
Resiliency Investments In Naturally Occurring Affordable Housing		\$ (4,000,000.00)	\$ 13,443,000.00
Community Violence and Intervention Programs		\$ (8,943,000.00)	\$ 4,500,000.00
South Florida Society for the Prevention of Cruelty to Animals, Inc.		\$ (200,000.00)	\$ 4,300,000.00
Father Gerard Jean-Juste Community Center at Oak Grove Park		\$ (400,000.00)	\$ 3,900,000.00
A Reflection of Me		\$ (25,000.00)	\$ 3,875,000.00
Haitian American Chamber of Commerce of Florida		\$ (700,000.00)	\$ 3,175,000.00
Hispanic Coalition		\$ (70,000.00)	\$ 3,105,000.00
Greater Miami Chamber of Commerce		\$ (150,000.00)	\$ 2,955,000.00
Future Affordable Housing Projects		\$ (2,955,000.00)	\$ -

# ATTACHMENT B

## Department of Transportation and Public Works Capital Schedule

<b>FEDERALLY FUNDED PROJECTS</b>		<b>PROGRAM #: 200000326</b>								
DESCRIPTION: Provide preventive maintenance and complete various other Metrobus, Metrorail and Metromover projects									Countywide	
LOCATION: Various Sites		District Located:							Countywide	
		District Served:							Countywide	
<b>REVENUE SCHEDULE:</b>	<b>PRIOR</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>	<b>FUTURE</b>	<b>TOTAL</b>	
Capital Impr. Local Option Gas Tax	17,706	17,949	18,218	18,491	18,768	19,050	19,336	0	129,518	
FDOT Funds	0	500	500	500	500	500	500	500	3,500	
FTA 5307 - Urbanized Area Formula Grant	49,565	45,708	46,220	46,853	48,732	55,874	56,427	500	349,880	
FTA 5309 - Discretionary Grant	90	0	0	0	0	0	0	0	90	
FTA 5337 - State of Good Repair Formula Grant	28,063	28,765	29,484	30,221	30,976	31,751	32,068	0	211,329	
FTA 5339 - Bus & Bus Facility Formula Grant	1,180	3,772	3,866	3,963	4,062	4,164	4,170	0	25,177	
People's Transportation Plan Bond Program	94	942	400	0	0	0	0	0	1,437	
<b>TOTAL REVENUES:</b>	<b>96,698</b>	<b>97,636</b>	<b>98,689</b>	<b>100,028</b>	<b>103,039</b>	<b>111,338</b>	<b>112,502</b>	<b>1,000</b>	<b>720,930</b>	
<b>EXPENDITURE SCHEDULE:</b>	<b>PRIOR</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>	<b>FUTURE</b>	<b>TOTAL</b>	
Automobiles/Vehicles	89,129	88,544	92,932	94,540	97,977	106,174	107,332	0	676,628	
Construction	1,865	3,043	340	0	0	0	0	0	5,248	
Furniture Fixtures and Equipment	480	0	0	0	0	0	0	0	480	
Land Acquisition/Improvements	0	400	0	0	0	0	0	0	400	
Planning and Design	44	86	9	0	0	0	0	0	140	
Project Administration	5,180	5,272	5,379	5,489	5,062	5,164	5,170	1,000	37,716	
Project Contingency	0	291	28	0	0	0	0	0	319	
<b>TOTAL EXPENDITURES:</b>	<b>96,698</b>	<b>97,636</b>	<b>98,689</b>	<b>100,028</b>	<b>103,039</b>	<b>111,338</b>	<b>112,502</b>	<b>1,000</b>	<b>720,930</b>	
<b>DONATIONS SCHEDULE:</b>	<b>PRIOR</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>FY 2025-26</b>	<b>FY 2026-27</b>	<b>FUTURE</b>	<b>TOTAL</b>	
FDOT Toll Revenue Credits	18,975	19,561	19,568	20,097	20,943	22,947	23,166	125	145,382	
<b>TOTAL REVENUES:</b>	<b>18,975</b>	<b>19,561</b>	<b>19,568</b>	<b>20,097</b>	<b>20,943</b>	<b>22,947</b>	<b>23,166</b>	<b>125</b>	<b>145,382</b>	

**COUNTYWIDE HEX MITIGATION RESERVE FUND  
(Fund G1003)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	<u>\$7,225,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Countywide General Fund (Fund G1001)	<u>\$7,225,000</u>



# RATE ADJUSTMENT OPTIONS

<p>Rate Adjustment:</p>	<p><b>\$1.86 / 3.68%</b></p>	<p><b>\$0.00 / 0%</b></p>
<p>Capital Plan Projects to Move Forward:</p>	<ul style="list-style-type: none"> <li>• Consent Decree</li> <li>• Ocean Outfall</li> <li>• South District Expansion</li> <li>• Renewal &amp; Replacement</li> <li>• Entire Capital Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Consent Decree</li> <li>• Ocean Outfall</li> <li>• South District Expansion</li> </ul>
<p>Benefits and Impacts:</p>	<ul style="list-style-type: none"> <li>✓ Meet Regulatory Obligations</li> <li>✓ Renewal &amp; Replacement (R&amp;R) Fully Funded</li> <li>✓ Single Digit Rate Adjustment in Fiscal Year 22-23</li> <li>✓ The \$24M Projected Revenue equates to \$500M in Bonding Capacity</li> <li>✓ Improved Performance, Benefiting Residents, the Environment, and the Local Economy</li> </ul>	<ul style="list-style-type: none"> <li>✗ Requires Double Digit Rate Spike in Future Years</li> <li>✗ Projects Deferred/ Canceled</li> <li>✗ R&amp;R Budget Shortfall</li> <li>✗ No Bonding Capacity</li> <li>✗ Bond Rating Downgrade</li> <li>✗ Bond Ordinance Non-Compliance</li> </ul>