


Memorandum



Date: May 21, 2021

To: Honorable Chairman Jose "Pepe" Diaz
and Members, Board of County Commissioners

From: Daniella Levine Cava 
Mayor

Subject: Mayoral Appointment - Director of the Department of Transportation and Public Works

Pursuant to the authority vested in me under Section 2.02(C) of the Miami-Dade County Home Rule Charter, I hereby appoint Eulois Cleckley to the position of Director of the Department of Transportation and Public Works (DTPW), effective August 2, 2021.

Eulois joins Miami-Dade County from the City and County of Denver, where he serves as the Executive Director of the Department of Transportation and Infrastructure (DOTI), overseeing 1,300 DOTI employees, a \$340 million annual budget, and a \$1.2 billion capital program. He led the creation of DOTI, and as Executive Director, he runs one of the city's largest and most dynamic departments focused on modernizing Denver's transportation system, constructing public facilities, maintaining sanitary and sewer systems, and providing solid waste removal, recycling and composting services.

Prior to his position with the City and County of Denver, Eulois worked for the Houston-Galveston Area Council (HGAC) as the Deputy Director of the Metropolitan Planning Organization. His other experience includes serving as Chief of Statewide and Regional Planning and Chief of the Field Operations Division for Washington, D.C.'s District Department of Transportation (DDOT), and in private consulting for local and state governments, and as a transportation specialist at the United States Department of Transportation (USDOT).

Eulois also serves as the President of the National Association of City Transportation Officials (NACTO) and he is a member of the Transportation Research Board (TRB). In June 2020, he was unanimously elected to serve as President for the Colorado Chapter of the Conference of Minority Transportation Officials (COMTO), a national not-for-profit organization established to provide a forum for minority professionals in the transportation industry.

Eulois holds a Bachelor of Science degree in Transportation and Economics from North Carolina A&T State University and a Global Logistics Specialist Professional Designation from California State University. His resume is attached for your review.

In compliance with Florida law and the County Code, I hereby designate Frank Guyamier, P.E., the DTPW Deputy Director for Planning, Design and Engineering, to continue to serve as the County Engineer who will have decision-making authority as it relates to DTPW engineering matters.

I'm thrilled to welcome Eulois to this critical role leading our County's transportation and public works department. He's a forward-thinking leader who led the integration of transportation and infrastructure in Denver, driving forward the city's efforts to make transit more efficient, reliable, and people-friendly, and prioritizing projects for safer streets and expanded mobility options.

Please join me in congratulating Eulois and in thanking Chief Operations Officer Jimmy Morales for his service as DTPW interim director during this transition.

Attachment

Honorable Chairman Jose "Pepe" Diaz
and Members, Board of County Commissioners
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c: Honorable Harvey Ruvin, Clerk of the Courts
 Geri Bonzon-Keenan, County Attorney
 Gerald Sanchez, First Assistant County Attorney
 Jess McCarty, Executive Assistant County Attorney
 Office of the Mayor Senior Staff
 Department Directors
 Yinka Majekodunmi, Commission Auditor
 Jennifer Moon, Chief, Office of Policy and Budgetary Affairs
 Melissa Adames, Director, Clerk of the Board
 Eugene Love, Agenda Coordinator

Eulois E. Cleckley

PROFILE

Mr. Cleckley is an experienced, results-oriented leader in the transportation industry. Mr. Cleckley has held a variety of leadership positions in the private and public sector and has developed plans, implemented policies and delivered projects that improve mobility, sustainability and access for communities in metropolitan areas.

QUALIFICATIONS AND EXPERTISE

- Organizational management and leadership
- Public and private sector executive level management experience
- Strategic execution and leadership
- Policy development and implementation
- Operations management
- Highly visible public/private sector negotiation

PROFESSIONAL EXPERIENCE

Denver Department of Transportation (DOTI), Executive Director (2018-current)

Appointed by Mayor Michael Hancock to serve as the Executive Director of the Department of Transportation and Infrastructure (formerly Denver Public Works) for the City and County of Denver. Cleckley led the creation of DOTI and is responsible for one of the city's largest and most dynamic departments, managing the majority of services involving public infrastructure, including transportation systems, sewer/sanitary systems and facilities for residents and businesses. Oversees 1,400 DOTI employees and responsible for the department's \$340 million annual budget, \$1.6 billion capital improvement program, and \$937 million bond program.

Houston-Galveston Area Council (HGAC), Metropolitan Planning Organization, Deputy Director (2015-2018)

Provided executive level leadership for the Metropolitan Planning Organization (MPO) covering the 8-county Houston-Galveston region. Provided overall strategic direction for the organization that effectively delivers services related to city and regional transportation planning, project development and implementation. Managed a budget of 15 million and approximately 75 diverse staff positions.

Key Leadership Successes

- Reorganized the MPO to effectively deliver plans and projects
- Established a High-Capacity Transit Taskforce to address long term transit needs in the Houston-Galveston Region
- Led the Technical Advisory Committee to develop recommendations for the Transportation Planning Board

District Department of Transportation (DDOT), Transportation Operations Administration, Acting Chief, Field Operations Division (2014-2015)

Led the Field Operations Division (FOD) for DDOT and was responsible for managing all traffic signals, signage and pavement markings in public space. Provided senior level administrative direction to implement programs and techniques to improve the delivery of services throughout the District.

Key Operational Successes

- Managed over 100 union and management employees and a budget of over \$20 million.
- Improved completion time of service requests by 30 percent.
- Initiated the development of first citywide signage and marking design manual for traffic engineers and developers.
- Deployed technology to collect data regarding the location and condition of field assets to proactively address maintenance issues.

District Department of Transportation (DDOT), Transportation Planning and Policy Administration, Chief, Statewide and Regional Planning (2009-2014)

Led the Statewide and Regional Planning branch which is responsible for developing the District's Statewide Transportation Improvement Plan (STIP). Led regional systems planning efforts and oversaw the State Planning and Research program. Developed various policies and implemented programs that promoted proper land use, safety and reliability of the transportation system.

Key Management and Leadership Successes

- Led coordination of a portfolio of 500 federally-aided transportation projects worth 130 million; improved State Transportation Improvement Plan (STIP) development process.
- Coordinated with various agencies on the redevelopment of Union Station Transit Terminal.
- Represented the District of Columbia on National Capital Regional Transportation Planning Board; represented DDOT on Union Station Redevelopment Corporation Board.
- Developed and implemented District-wide multimodal (freight, regional bus transit) policies and regulations through extensive coordination with industry and communities.
- Coordinated with zoning commission on major development projects.
- Led negotiations and coordination with freight railroads (CSX Transportation). Provided consistent coordination regarding all rail projects in the District to include the National Gateway Project corridor investment plan.

DeMarche Alliance INC, President/Founder (2007-2010)

Led a non-profit organization focused on involving minority communities in the planning process and increasing the presence of minority-owned businesses in the transportation industry.

Key Projects

- Purple Line Light Rail Project, Montgomery County Council- Selected to lead the outreach effort to engage previously underserved residents, community groups and businesses in the planning process for the development of the Purple Line Light Rail System.
- Gary Public Transportation Corporation (GPTC), Gary, Indiana- Selected to perform operational analysis of the regional and local bus transit system for GPTC and provided recommendations to improve service.

Wilbur Smith Associates (WSA) Senior Freight Transportation Consultant (2005-2008)

Served as a senior transportation consultant related to transportation planning and freight logistics. Conducted logistical and economic analysis of international, urban and statewide transportation systems regarding freight movement and assisted local governments with integrating freight into the planning process.

Key Consultant Projects

- Atlanta Regional Freight Mobility Plan, Atlanta Regional Commission (ARC)- Led the execution of data

collection efforts to identify and program transportation improvements that accommodate the increase freight movement in the Atlanta Region.

- Gulf Coast Area Transportation Study, Gulf Regional Planning Commission (GRPC)- Developed the 2030 Mississippi Gulf Coast Area Transportation Plan that focused on post-Katrina multimodal corridor development, regional goods movement, alternative transportation modes and transportation safety issues. Led the task to analyze and redefine the freight transportation system for the Gulf Coast region for the (GRPC).
- Williams Jennings Bryan Dorn Campus, Veterans Affairs -Led the environmental approval process for the redevelopment of patient and faculty housing at the Veterans Administration campus in Columbia, South Carolina.

US Department of Transportation, Federal Highway Administration (FHWA), Office of Freight Management and Operations *Transportation Specialist (2004-2005)*

Completed the Professional Development Program with a specialty in freight management and operations. Coordinated with various program offices within the US DOT.

National Policy Development and Oversight

- Established a national signage program for the Manual for Uniform Control Traffic Devices (MUTCD) for truck accessibility to freight terminals. Assisted in the development of a border ITS architecture and helped developed of travel time performance measures for freight significant corridors.
- Produced freight system plans for the Regional Planning Commission (RPC) in New Orleans, Louisiana, and the Delaware Valley Regional Planning Commission (DVRPC) in Philadelphia, Pennsylvania.

Wal-Mart Stores Inc. Private Fleet Division, Freight Flow Manager /Lead Operations Manager (1999-2004)

Managed and directed the east coast domestic logistics and supply chain operations for the private fleet division with a focus on supplier relations.

Operations Management Successes

- Managed a multimillion-dollar budget with 30 associates and over 300 commercial motor vehicle fleet drivers while coordinating the flow of merchandise with 80 suppliers in the southeast region.
- Increased backhaul revenue by 17% and increased on-time pickup and delivery by 98.5% throughout the southeast region.

EDUCATION

California State University, Long Beach, CA

Graduate Program/Global Logistics Specialist Professional Designation

North Carolina A&T State University-College of Business and Economics, Greensboro, NC

B.S. Transportation and Economics

Eulois E. Cleckley Résumé Supplemental

DEVELOPMENT OF TRAINING COURSES

National Highway Institute, Advanced Freight Planning Course, *Federal Highway Administration*

Developed and instructed a course on freight planning, transportation and logistics. The purpose of the course was to educate MPO staff and local governments on methods of incorporating freight movement into the planning process.

National Highway Institute, Principles of Effective Commercial Motor Vehicle (CMV) Size Weight and Enforcement Course, *Federal Highway Administration*

Developed a course curriculum to train state and local public sector officials on effective methods of CMV enforcement. The course was designed to further improve truck size and weight enforcement from a statewide perspective.

PAST SIGNIFICANT SPEECHES, PRESENTATIONS AND PUBLICATIONS

American Infrastructure Magazine, "Senior Officials Address Infrastructure and COVID -19", Fall 2020

Center of Excellence for Sustainable Urban Freight Systems, "Use of Freight Trip Generation Techniques to Manage Curb Space" May 2016

Institute of Transportation Engineers (ITE) Journal, "Transportation Planning and Operations for the Inauguration of the President of the United States", January 2014

FHWA Talking Freight Seminar, "Pavement Damage Analysis Tool (PaveDAT) for Overweight Truck Permit Calculation", June 2012

Curbside Intercity Bus Transportation Policy Forum, University of Delaware "Solutions to Managing Intercity Curbside Bus Operations", May 2012

"Diesel Idle Reduction in the District of Columbia, an Informational Video for Commercial Vehicle Drivers", April 2012

ITS America Annual Meeting, "How ITS is Changing Truck Parking and Urban Delivery", May 2012

National Urban Freight Conference, Long Beach, CA, "Innovative Approaches to Truck Safety Enforcement" October", 2011

Delaware Valley Regional Planning Commission, Philadelphia, PA, "Innovative Approaches to Enhancing Urban Goods Movement", July 2010

Great Lakes Manufacturing Council Annual Conference, Cleveland, OH, "Impact of Logistics to the Great Lakes Region", July 2008

American Planning Association National Conference, Las Vegas, NV, "Working with Freight in Urban Environments", May 2008

FHWA Talking Freight Seminar "New Orleans Intra-City Freight Study", April 2006

New Orleans Traffic Club, New Orleans, LA "Freight Transportation and the Government", April 2005

PAST AWARDS/HONORS

WTS Colorado 2020 Man of the Year, WTS Colorado Chapter

Business Leader Award, **Denver Black Chamber of Commerce**, Denver Colorado

Cambridge Who's Who among Executives and Professionals, Silver Spring, Maryland

FHWA, US Department of Transportation Professional Development Academy Outstanding Presentation Award- "Current and Future Safety and Security Trends in Transportation"

Urban Transit Institute Student of the Year, US Department of Transportation

Transportation Institute Student of the Year, NC Agricultural and Technical State University

PROFESSIONAL AFFILIATIONS/APPOINTMENTS

National Association of City Transportation Officials (NACTO), Board President (current)

Conference of Minority Transportation Officials (COMTO) President, Colorado Chapter (current)

National Academy of Science- Transportation Research Board (TRB), Urban Freight Committee (AT025), Member (current)

Denver BikeShare Inc., Former Board member

National Cooperative Highway Research Program (NCHRP)- Integration of Freight Considerations into Smart Growth Design, Research panel member (former)

National Cooperative Highway Research Program (NCHRP)- Metropolitan Freight Transportation, Implementing Effective Strategies, Research panel member (former)

Metropolitan Washington Council of Governments- Freight Subcommittee, Chairman (former)

Union Station Bus Deck Management Committee, Voting member (former)

Nation Capital Region Transportation Planning Board, District of Columbia representative (former)